ANNEXE 3

Detailed strategic orientations

Some co-operation activities are outlined for each of the following strategic orientations:

1. STRATEGIC ORIENTATION

Strengthening the cohesion of the Channel area

2. STRATEGIC ORIENTATION

Taking advantage of and strengthening the territorial position of the Channel area in Europe

3. STRATEGIC ORIENTATION

Contributing to safe navigation in the Channel area

4.STRATEGIC ORIENTATION

Ensuring sustainable development of the Channel area

5. STRATEGIC ORIENTATION

Promoting integrated coastal zone management

1. STRATEGIC ORIENTATION Strengthening the cohesion of the Channel area

a. Increasing exchange and mobility, especially for young people

- Definition of co-operation strategies in the field of higher education: framework agreements to be defined (via a conference of Channel area higher and further education institutions), in order to organise, for example, youth exchanges for training or cross-Channel degree courses.
- Youth exchanges for professional training (e.g. for hotels and restaurants) and between French and English secondary schools and colleges.
- « Mobility pass » for young people, making internships easier for apprentices, students or young unemployed.

b. Developing tourist assets and ensuring better communication on both sides of Channel

- Creation of shared information database including less traditional /famous tourism sites and services: help tool for creating tourist group tours in the whole Channel area
- Applied research on tourism, such as the analysis of cross-Channel flows
- Encourage exchange and retention of tourists within the Channel area with short breaks offers
- Better communication on tourist assets on both sides of Channel, including events and festivals
- Co-operation in the fields of quality and professional training

c. Organising cultural, sports, scientific events and ensuring their synergy, promoting Channel activities

- Further organisation of conferences and seminars enabling increased mutual awareness
- Organisation of debates about European policies with a Channel area audience e.g. on the Commission Green Paper for an integrated maritime policy in Europe.
- Joint organisation or support for events and projects (scientific, cultural, sports, etc.) making the general public more aware of the cross-Channel area

d. Improving resources for shared knowledge and better dissemination of scientific knowledge

- Improved resources for knowledge and joint work on the Channel area following up on the EMDI regional data tool, notably creating an observatory of cross-Channel movement of people
- Better dissemination of scientific knowledge to a wider audience and stakeholders through improved methods of communication

e. Creating sector-based networks, notably in the fields of research, centres of expertise and business parks

f. Reinforcing consultation bodies and regional governance

- Concerted and sustainable management of fishing resources: Strengthening the sub-RAC for the Channel area within the North Western Waters RAC (Regional Advisory Committee)
- Institutional and political level
 - Arc Manche Assembly
 - Going as far as proposing institutional solutions: Member-states agreement for Franco-British cross-border co-operation following the example of other cross-border areas

DETAILED STRATEGIC ORIENTATIONS

2. STRATEGIC ORIENTATION Taking advantage of and strengthening the territorial position of the Channel area in Europe

a. Improving the flow of world-Europe traffic and conditions for adding value to these flows

- Improving intermodal links with the hinterland and facilitating modal shift for freight and passengers from road to more sustainable modes such as maritime, rail, and waterways transport.
- Identifying and taking economic advantage of exchange functions, including logistics
- Promoting intelligent transport systems, incl.
 Research and Development activities
- Study of scenarios of complementary and controlled competition ("coopetition") of the ports in international exchanges and new forms of trade.

b. Reinforcing cross-Channel flows and promoting a balanced development of ports

- Creation of a Federation of Regional and Local Channel Ports
- Conduct a mission on the possibility of starting a new short sea shipping/chartering centre

c. Improving connections between ports, towns and their hinterland

3. STRATEGIC ORIENTATION Contributing to safe navigation in the Channel area

a. Improving maritime safety in the Channel

- Harmonising and reinforcing Vessel Traffic Management Systems (VTMS)
- Work to reduce the number of collisions in the Channel: involvement of the merchant shipping sector, working with fish producers' organisations, raising awareness among sailors, designing, proposing and promoting technical solutions

b. Improving consultation in the response to and prevention of marine pollution

- Improving consultation with local authorities in response to and prevention of marine pollution
- Development of joint approaches for improving the action of local authorities in the management of marine pollution and recovery after pollution incidents

c. Safety in the Channel: a shared concern

- Informing local communities about maritime traffic and safety in the Channel area
- Raising awareness among other European states and regions of the Channel areas' importance for the European economy and defining solutions to ensure European solidarity

4.STRATEGIC ORIENTATION Ensuring sustainable development of the Channel area

a. Development of cross-Channel centres of expertise

- Development of cross-Channel centres of expertise (or networks) on some identified themes (marine technologies, renewable energies, estuarine, coastline and seabed management, etc.) providing greater European and international visibility:
 - Networking companies, research centres, education and training institutions
 - Pooling data, approaches and even resources (including equipment): airborne laser project
 - Developing a few flagship projects in these fields, including research projects
 - Communication / promotion of expertise on a world-wide scale
 - Developing exchanges between stakeholders

b. Fostering cross-Channel innovation

- Joint initiatives fostering innovation, notably:
 - the generation of start-ups: promoting entrepreneurship, linking research and industry, etc.
 - support of innovation: exchange of best practice, support for international growth, organisation of targeted meetings between research centres and companies, etc.

c. Taking action and anticipating climate change

- Preparing for climatic change through research and strategic thinking as regards coastal erosion (coastal defence) and flooding
- Communication to the wider public and the professional sector
- Development of renewable energies, namely wind energy (on land and offshore) and tidal power.

d. Developing competitive, balanced and sustainable tourism

- Increasing the competitiveness of the tourist sector:
 - Achieving a high quality of services (welcome, accessibility, etc.)
 - Improving knowledge about visitors
 - Developing skills and professional training
 - Improving mobility of the workforce
- Promoting sustainable and balanced tourism through joint approaches:
 - develop the tourist attractiveness of the coastlines without damaging them – management of tourist pressure – development of coastal – hinterland links
 - organisation of mobility from ports and airports, by systematically searching for transport solutions that preserve the environment
 - Development of "nature" tourism and valorisation of natural heritage.
- Supporting growth sectors that have an interest for the whole Channel area: Channel cruises adapted to the various categories of ports, networking marinas.
- Developing sustainable water sport.
- Developing and linking cycle routes and networks.

e. Promoting sustainable fisheries, aquaculture and fish farming and improving scientific knowledge of fishing resources in the whole Channel area

- Increasing scientific knowledge on fishing resources and their habitats on the scale of the Channel area and communicating this knowledge as a sustainable development resource: monitoring of species, prevention of health risks, etc.
- Raising the profile of fisheries:
 - quality of the products
 - attractiveness of the fishermen's profession
 - on-board safety

DETAILED STRATEGIC ORIENTATIONS

5. STRATEGIC ORIENTATION Promoting integrated coastal zone management

a. Sharing and harmonising data and reference systems

 Sharing and harmonising data and reference systems as a prerequisite for integrated management of marine and coastal zone

b. Developing joint approaches and sharing experiences, notably in terms of management and governance

- Developing and sharing governance experiences:
 - concerning the improvement of estuaries, coastlines and seabed : exchange of experience on approaches involving public, private and scientific stakeholders
 - concerning the resolution of potential or current conflicts on the marine and coastal zone.